

# The Simplex Method

Thomas R. Cameron

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## 1 Infeasibility

When the given LP has an initial dictionary (or tableau) that is infeasible, we use the auxiliary method to move the simplex algorithm from Phase I to Phase II. In general, given a LP in standard form

$$\begin{aligned} \text{maximize} \quad & z = \sum_{j=1}^n c_j x_j \\ \text{subject to} \quad & \sum_{j=1}^n a_{i,j} x_j \leq b_i, \quad 1 \leq i \leq m, \\ & x_j \geq 0, \quad 1 \leq j \leq n \end{aligned}$$

the auxiliary problem is defined as follows

$$\begin{aligned} \text{maximize} \quad & v = -x_0 \\ \text{subject to} \quad & -x_0 + \sum_{j=1}^n a_{i,j} x_j \leq b_i, \quad 1 \leq i \leq m, \\ & x_j \geq 0, \quad 0 \leq j \leq n \end{aligned}$$

Theorem 1 describes an important relationship between the primal LP and the auxiliary LP.

**Theorem 1.** *Let  $P$  denote a primal LP in standard form and let  $Q$  denote the corresponding auxiliary LP. Then,  $P$  is feasible if and only if  $Q$  is optimal at  $v^* = 0$ .*

*Proof.* Suppose  $P$  is feasible and let  $\mathbf{x} = [x_1, \dots, x_n]$  denote a feasible solution of  $P$ . Then,

$$\sum_{j=1}^n a_{i,j} x_j \leq b_i,$$

for  $1 \leq i \leq m$ . Therefore, every constraint of  $Q$  is satisfied for  $x_0 = 0$ . Since the objective function of the auxiliary problem is to maximize  $v = -x_0$ , where  $x_0 \geq 0$ , it follows that this solution is  $Q$  optimal and  $v^* = 0$ .

Conversely, suppose that  $Q$  is optimal at  $v^* = 0$ . Then,  $x_0 = 0$ , which implies that every constraint of  $Q$  is of the form

$$\sum_{j=1}^n a_{i,j} x_j \leq b_i,$$

for  $1 \leq i \leq m$ . Therefore  $\mathbf{x} = [x_1, \dots, x_n]$  is a feasible solution of  $P$ . □

From the proof of Theorem 1, we see that every  $Q$ -optimal solution at  $v^* = 0$  can be used to construct a  $P$ -feasible solution. Moreover, Theorem 2 shows how to construct a feasible tableau for the auxiliary LOP.

**Theorem 2.** *Suppose that  $x_j$  is a (basic) slack variable for a given auxiliary LP with an infeasible tableau. Then, trading  $x_0$  with  $x_j$  yields a feasible dictionary (or tableau) if and only if the value of  $x_j$  in the basic solution is most negative.*

*Proof.* Without loss of generality, we can assume that the coefficients for each slack variable in a tableau are 1. Therefore, a tableau is infeasible if and only if there exists a negative  $b_j$ , for some  $1 \leq j \leq m$ . When trading  $x_0$  with  $x_j$ , where  $n + 1 \leq j \leq n + m$ , we perform the following row operations

$$-b_{j-n} + b_k,$$

for all  $1 \leq k \leq n$ , where  $k \neq j - n$ . So, trading  $x_0$  with  $x_j$  results in a feasible tableau if and only if  $b_{j-n}$  is the most negative value, that is, the value of  $x_j$  in the basic solution is most negative.  $\square$

For example, consider the following LP whose initial tableau is shown in Table 1.

$$\begin{aligned} \text{maximize} \quad & z = -90x_1 - 180x_2 - 15x_3 \\ \text{subject to} \quad & -3x_1 - 9x_2 \leq -1, \\ & -5x_1 - 5x_2 - x_3 \leq -1, \\ & x_i \geq 0, \forall i \in \{1, 2, 3\} \end{aligned} \tag{1}$$

$$\begin{array}{ccc|ccc|c} -3 & -9 & 0 & 1 & 0 & 0 & -1 \\ -5 & -5 & -1 & 0 & 1 & 0 & -1 \\ \hline 90 & 180 & 15 & 0 & 0 & 1 & 0 \end{array}$$

Table 1: Initial Tableau for LP in (1).

Note that the basic solution to the tableau in Table 1 is  $\mathbf{x} = [0, 0, 0, -1, -1]$ , which is not feasible. Hence, we are in Phase I of the Simplex Algorithm. The auxiliary LP is shown below with initial tableau shown in Table 2.

$$\begin{aligned} \text{maximize} \quad & v = -x_0 \\ \text{subject to} \quad & -x_0 - 3x_1 - 9x_2 \leq -1, \\ & -x_0 - 5x_1 - 5x_2 - x_3 \leq -1, \\ & x_i \geq 0, \forall i \in \{0, 1, 2, 3\} \end{aligned} \tag{2}$$

$$\begin{array}{c|cccc|ccc|c} -1 & -3 & -9 & 0 & 1 & 0 & 0 & -1 \\ -1 & -5 & -5 & -1 & 0 & 1 & 0 & -1 \\ \hline 1 & 0 & 0 & 0 & 0 & 0 & 1 & 0 \end{array}$$

Table 2: Initial Tableau for Auxiliary LP in (2).

Following Theorem 2, we select  $x_0$  as the entering variable and column 0 as the pivot column, with pivot entry  $a_{0,0} = -1$ . Note that  $x_0$  is trading with  $x_4$ . Now, we apply row operations to make all other entries in the pivot column zero. The resulting tableau is shown in Table 3.

1	3	9	0	-1	0	0	1
0	-2	4	-1	-1	1	0	0
0	-3	-9	0	1	0	1	-1

Table 3: Auxiliary tableau after trading  $x_0$  with  $x_4$ .

Note that the tableau in Table 3 corresponds to basic variables  $\beta^{(1)} = \{0, 5\}$  and non-basic variables  $\pi^{(1)} = \{1, 2, 3, 4\}$ . Hence, the basic solution is  $\mathbf{x}^{(1)} = [1, 0, 0, 0, 0, 0]$ , which is feasible. Therefore, we are now in Phase II of the simplex algorithm. Next, we select  $x_1$  as the pivot column, with pivot entry  $a_{0,1} = 3$ . Note that  $x_1$  is trading with  $x_0$ . Applying row operations gives us the tableau shown in Table 4.

1	3	9	0	-1	0	0	1
$\frac{2}{3}$	0	10	-1	$-\frac{5}{3}$	1	0	$\frac{2}{3}$
1	0	0	0	0	0	1	0

Table 4: Auxiliary tableau after trading  $x_1$  with  $x_0$ .

Note that the tableau in Table 4 corresponds to basic variables  $\beta^{(2)} = \{1, 5\}$  and non-basic variables  $\pi^{(2)} = \{0, 2, 3, 4\}$ . Hence, the basic solution is  $\mathbf{x}^{(2)} = [0, \frac{1}{3}, 0, 0, 0, \frac{2}{3}]$ . Moreover, this tableau is optimal with corresponding value  $v^* = 0$ . So, Theorem 1 implies that the primal LP in (1) is feasible. To recover a corresponding feasible tableau, we use the tableau in Table 4 by dropping the variable  $x_0$ , which has a value of 0. Moreover, since the objective function should not include any basic variables, we restate the objective variable in terms of the variables  $x_2, x_3, x_4$ .

$$\begin{aligned}
z &= -90x_1 - 180x_2 - 15x_3 \\
&= -30 \cdot 3x_1 - 180x_2 - 15x_3 \\
&= -30(1 - 9x_2 + x_4) - 180x_2 - 15x_3 \\
&= -30 + 90x_2 - 15x_3 - 30x_4
\end{aligned}$$

Hence, we have the following feasible tableau

3	9	0	-1	0	0	1
0	10	-1	$-\frac{5}{3}$	1	0	$\frac{2}{3}$
0	-90	15	30	0	1	-30

Table 5: Feasible tableau for LP in (1).

Now that we are in Phase II of the simplex algorithm, we can proceed to identify the optimal tableau. To this end, let  $x_2$  be the entering variable and column 2 the pivot column, with pivot entry  $a_{2,2} = 10$ . Then, applying row operations gives us

3	0	$\frac{9}{10}$	$\frac{1}{2}$	$-\frac{9}{10}$	0	$\frac{2}{5}$
0	10	-1	$-\frac{5}{3}$	1	0	$\frac{2}{3}$
0	0	6	15	9	1	-24

Table 6: Optimal tableau for LP in (1).